

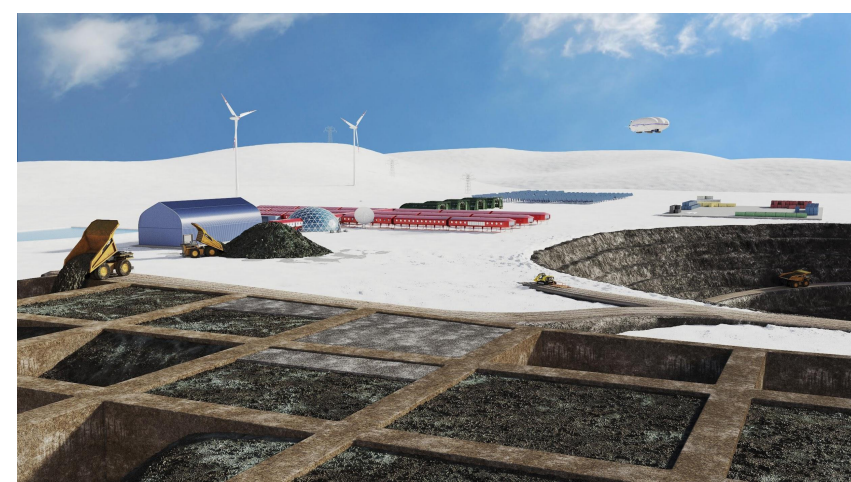
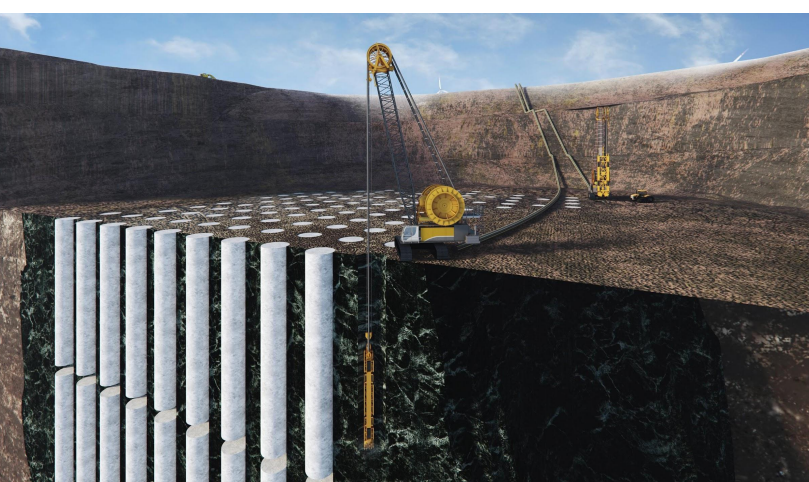


**DIAMOND
FUTURES^{SMART}™**



Re-imagining Diamond Mining to
Improve People's Lives
Chidliak a New Mine Paradigm

**CHIDLIAK
PROJECT**





DIAMOND FUTURES MART™

Most promising greenfield deposits are in remote locations with no, or limited infrastructure



It's our responsibility to respect the natural world and improve the lives of people along a diamond's journey



WHY DO WE NEED TO TRANSFORM DIAMOND MINING FOR A SAFER, SMARTER, MORE SUSTAINABLE FUTURE?



Kimberlite resources are getting smaller. Finding deposits that can be extracted economically is becoming challenging



External Pressure on Diamonds



DIAMOND FUTURESMART™

How does Diamond FutureSmart™ and Chidliak fit together?

Imagine a Mining World

Where Communities Prosper and Thrive

Where Ethical Sources are Traced

Where the Natural World is Respected

Where Technology is Beneficial to All

Where Safety is Supreme

Where Work Life Balance is Embraced

Where Equal Opportunity and Gender Diversity are Norms



Collaboration



Accountability



Integrity



Innovation



Safety



Care and
Respect



DIAMOND FUTURES^{SMART}™ GUIDING PRINCIPLES

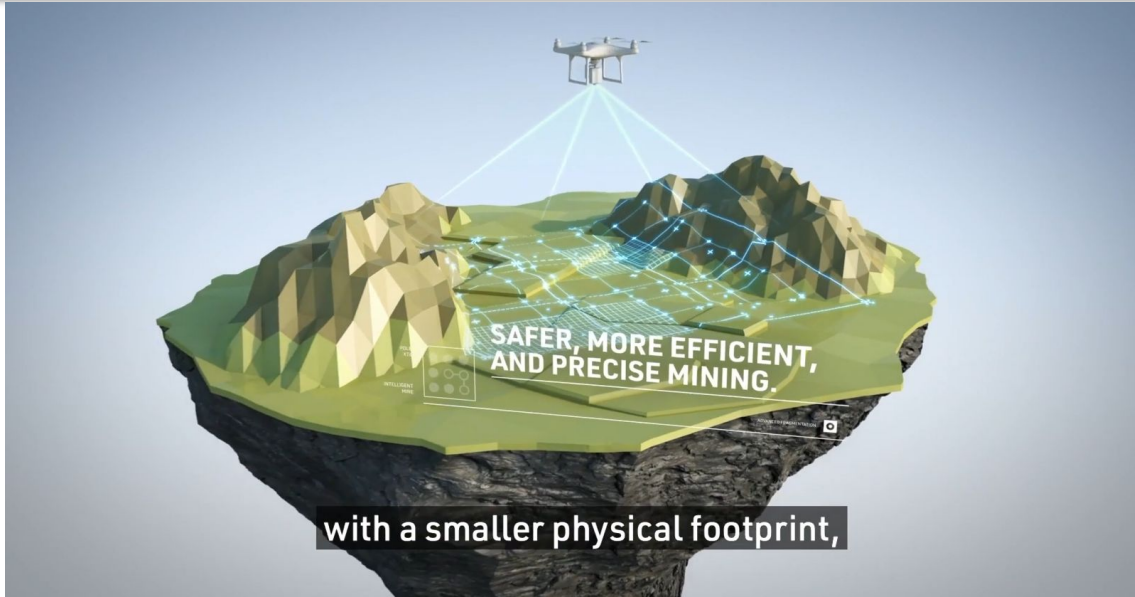
Guide the development of the diamond mine of the future

<p>01</p> <p>OPTIMIZE TOTAL LIFECYCLE</p> 	<p>02</p> <p>NEW OPERATING MODEL</p> 	<p>03</p> <p>BEYOND CARBON NEUTRAL</p> 	<p>04</p> <p>NO IRREVERSIBLE ENVIRONMENTAL DAMAGE</p> 	<p>05</p> <p>SMALL FOOTPRINT</p> 
<p>06</p> <p>ZERO PEOPLE EXPOSED</p> 	<p>07</p> <p>ZERO PERMANENT STRUCTURES</p> 		<p>08</p> <p>ZERO PERMANENT FINES</p> 	<p>09</p> <p>ZERO NEW WATER</p> 
<p>10</p> <p>100% DIGITAL TRANSFORMATION</p> 	<p>11</p> <p>ENERGY EFFICIENT & 100% RENEWABLES POWER</p> 	<p>12</p> <p>LEVERAGE OTHER INDUSTRIES</p> 	<p>13</p> <p>NEW DEVELOPMENT CYCLE</p> 	<p>14</p> <p>TRANSPARENT & TANGIBLE COMMUNITY BENEFITS</p> 



DIAMOND FUTURES^{SMART}™

The Future Mining Paradigm



with a smaller physical footprint,



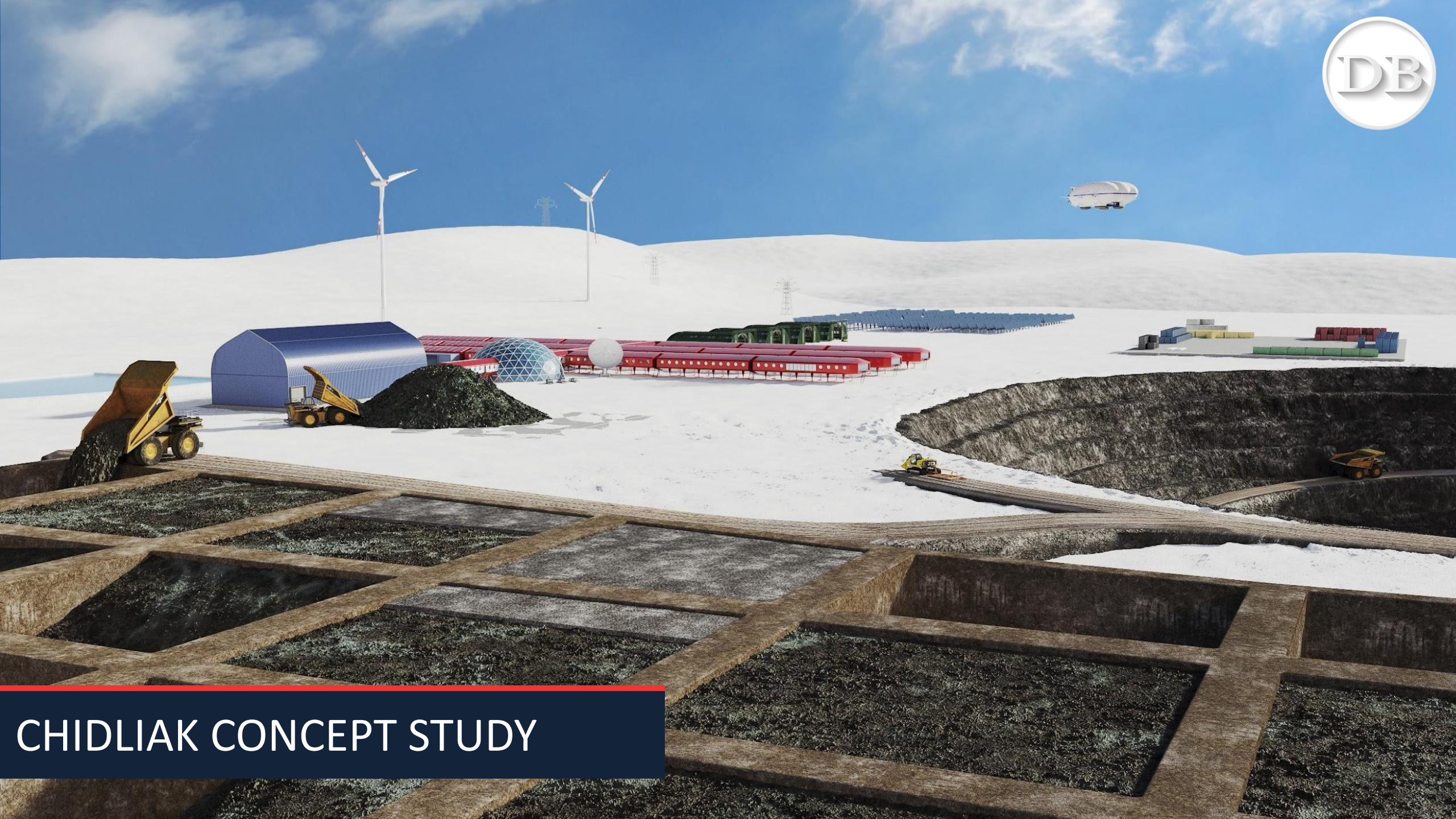
a Healthy Environment -



FutureSmart Mining™ is changing how we do things



Our vision is to create a truly smart, connected mine,



CHIDLIAK CONCEPT STUDY



DE BEERS CANADA

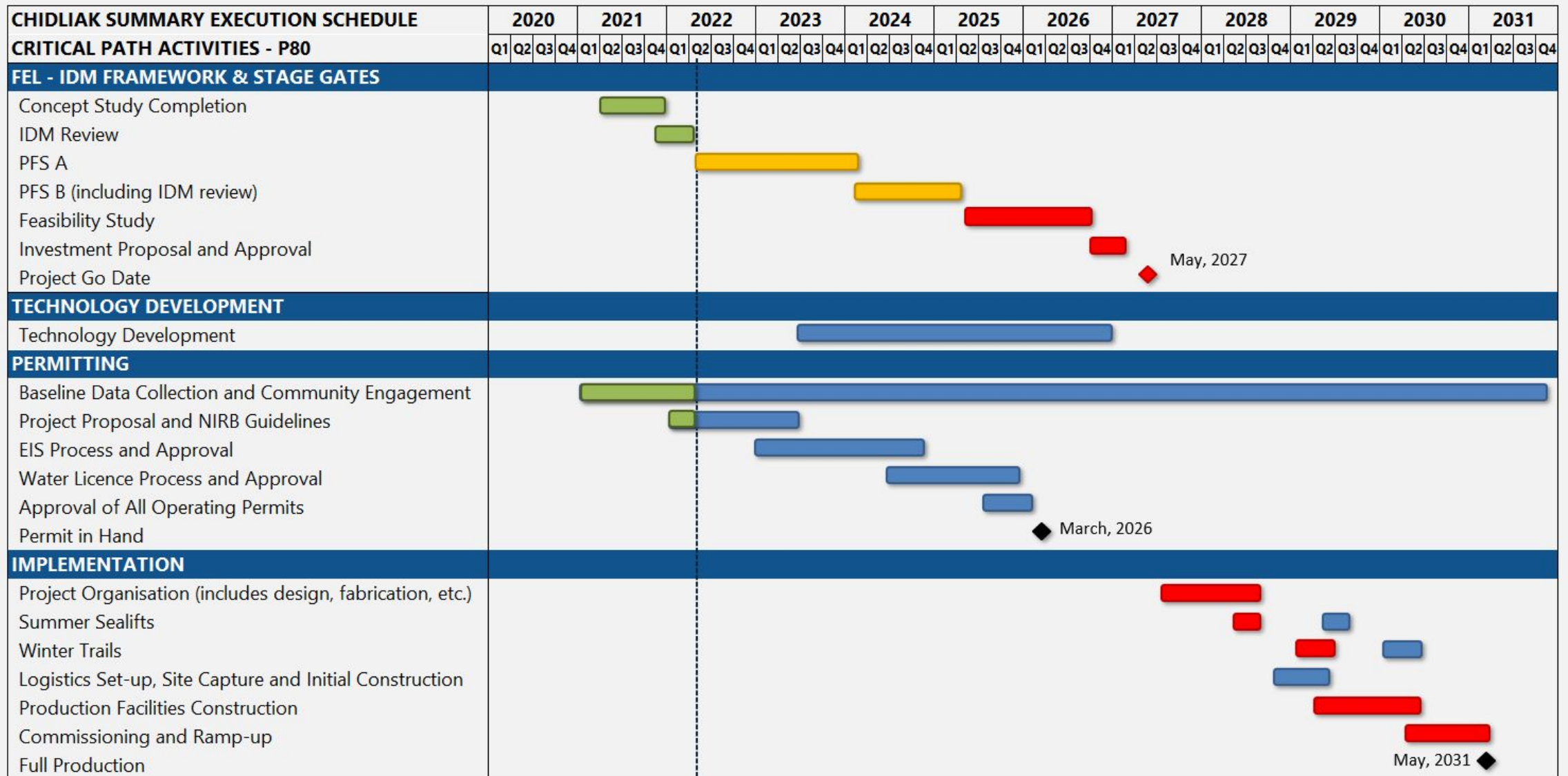
Office, Operations, and Chidliak Project





CHIDLIAK EXECUTION

The Schedule – Work in Progress



■ Critical
 ■ Complete
 ■ Forecast
 ■ New Update

May, 2027

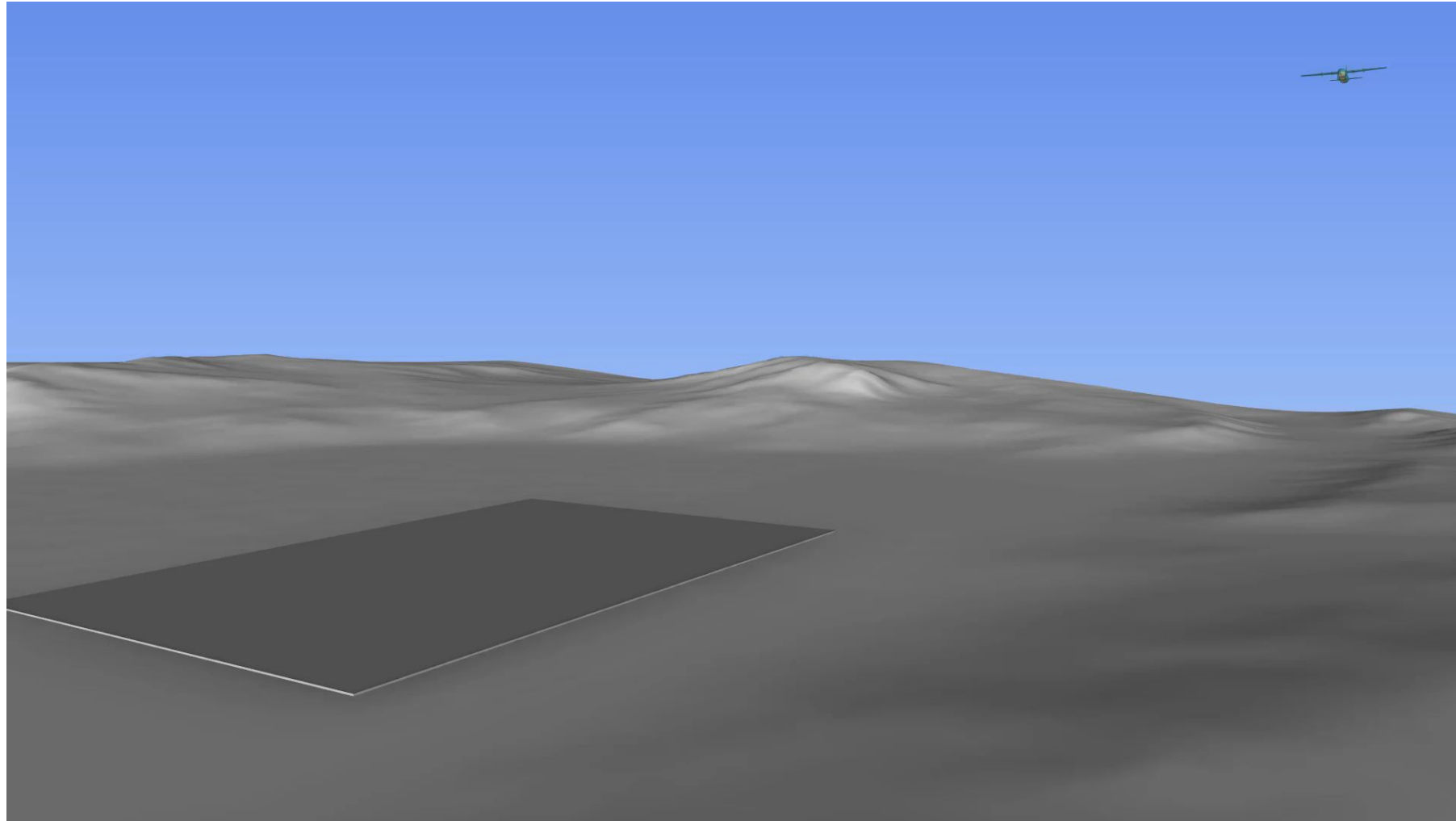
March, 2026

May, 2031



FUTURE OF WORK

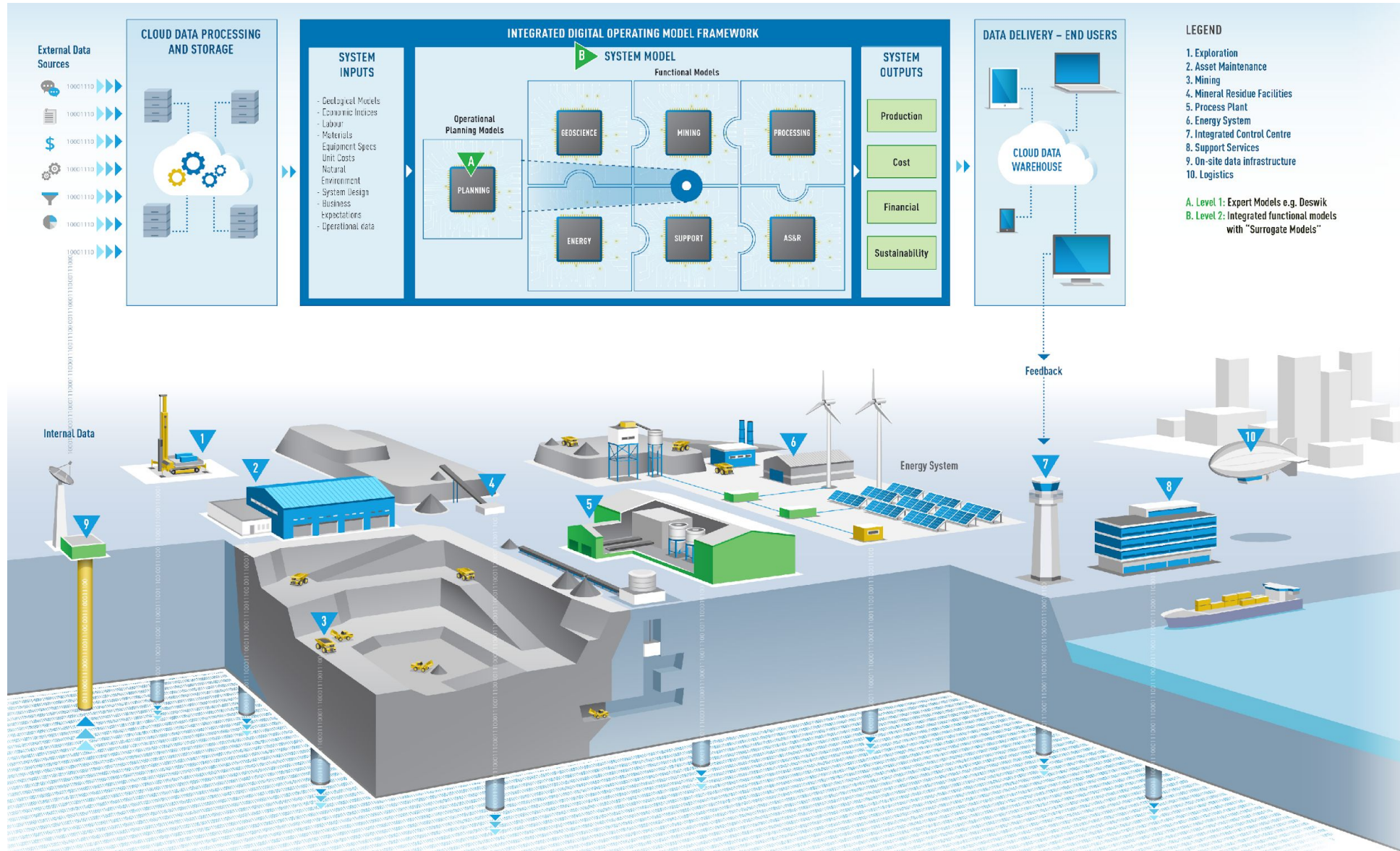
Changing the way that we construct our mines





FUTURE OF WORK

Changing the way we operate



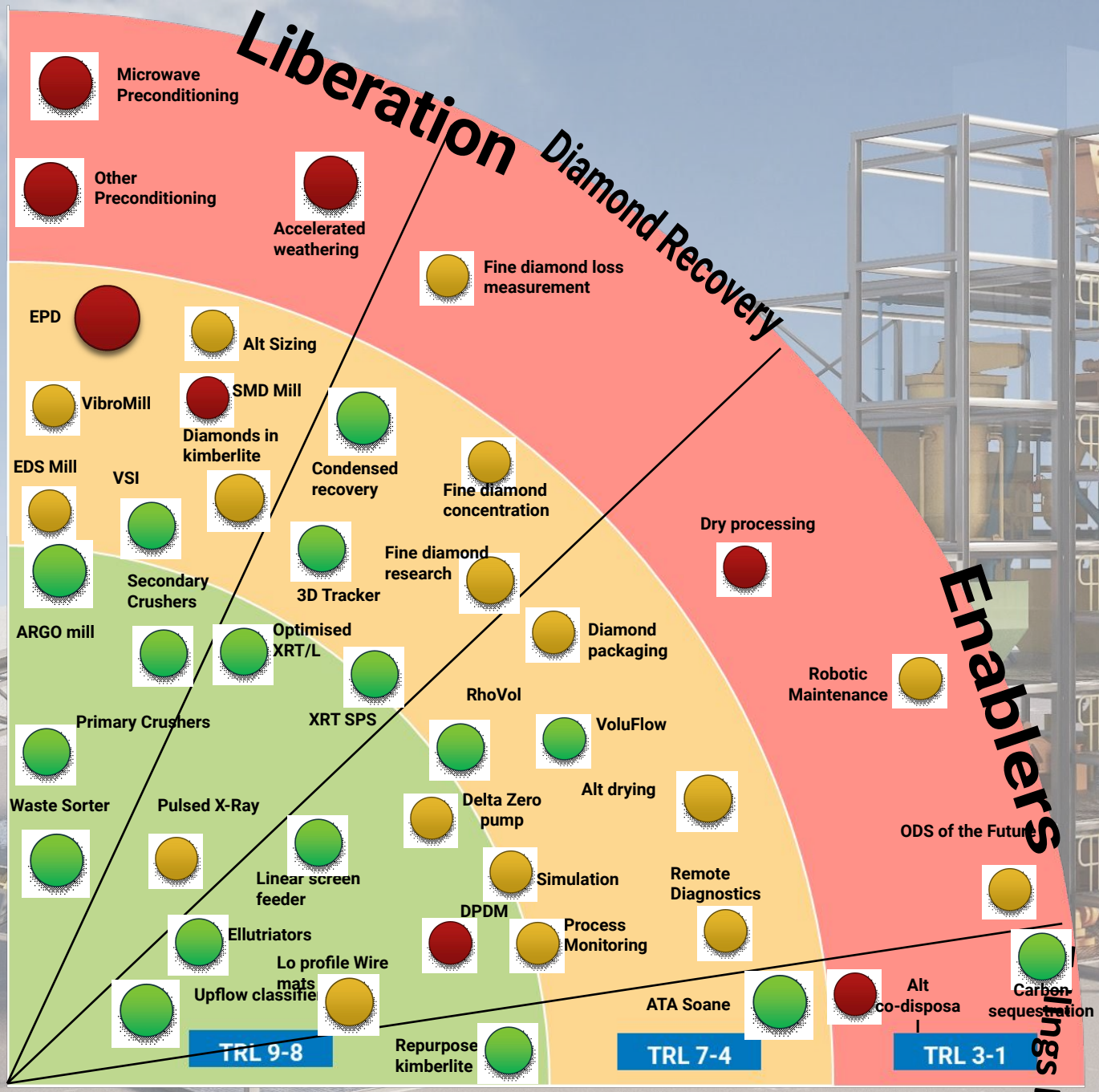


DE BEERS GROUP



FUTURE OF WORK

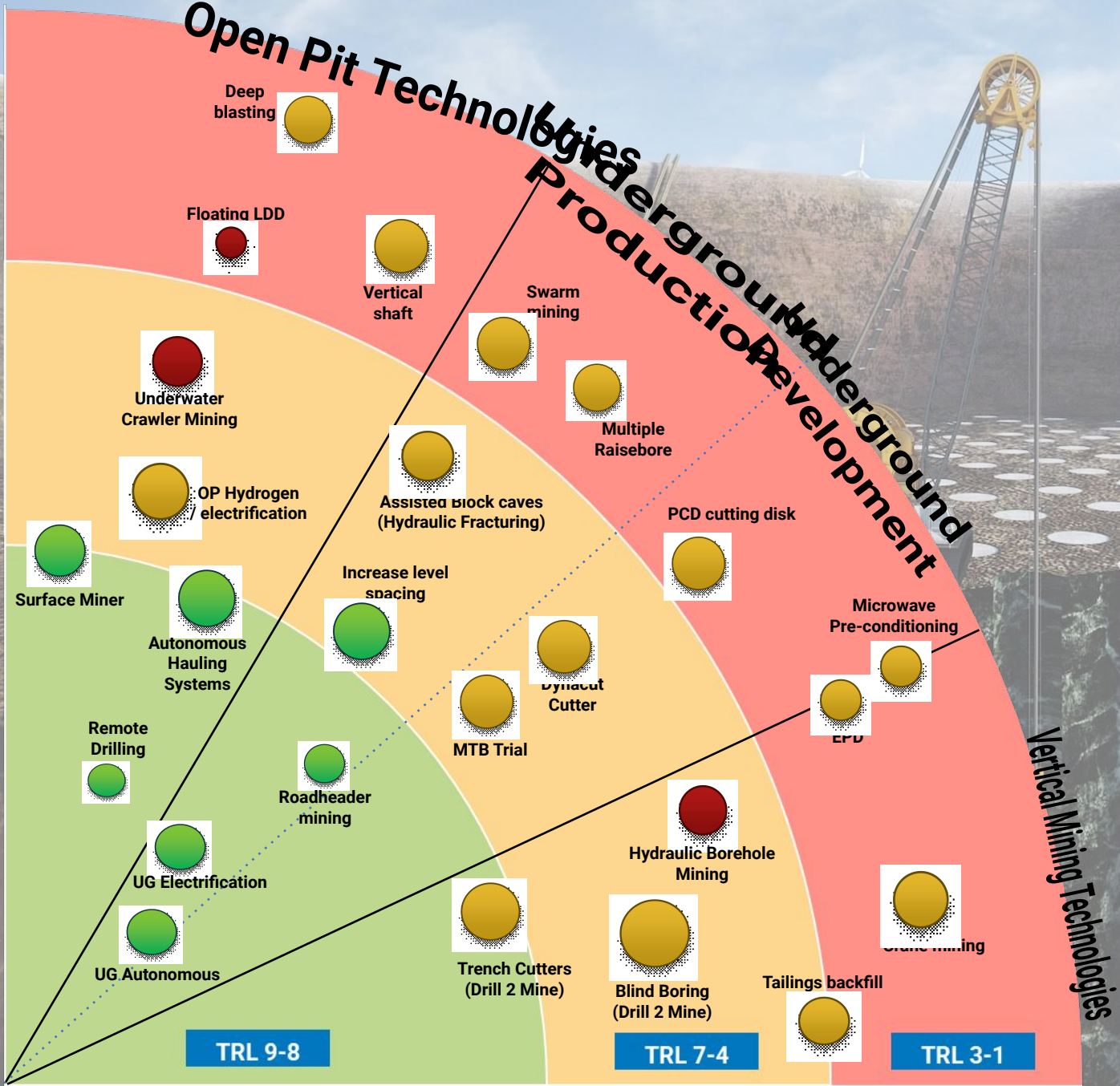
PROCESSING TECHNOLOGY DEVELOPMENT



Enablers

ings Dis

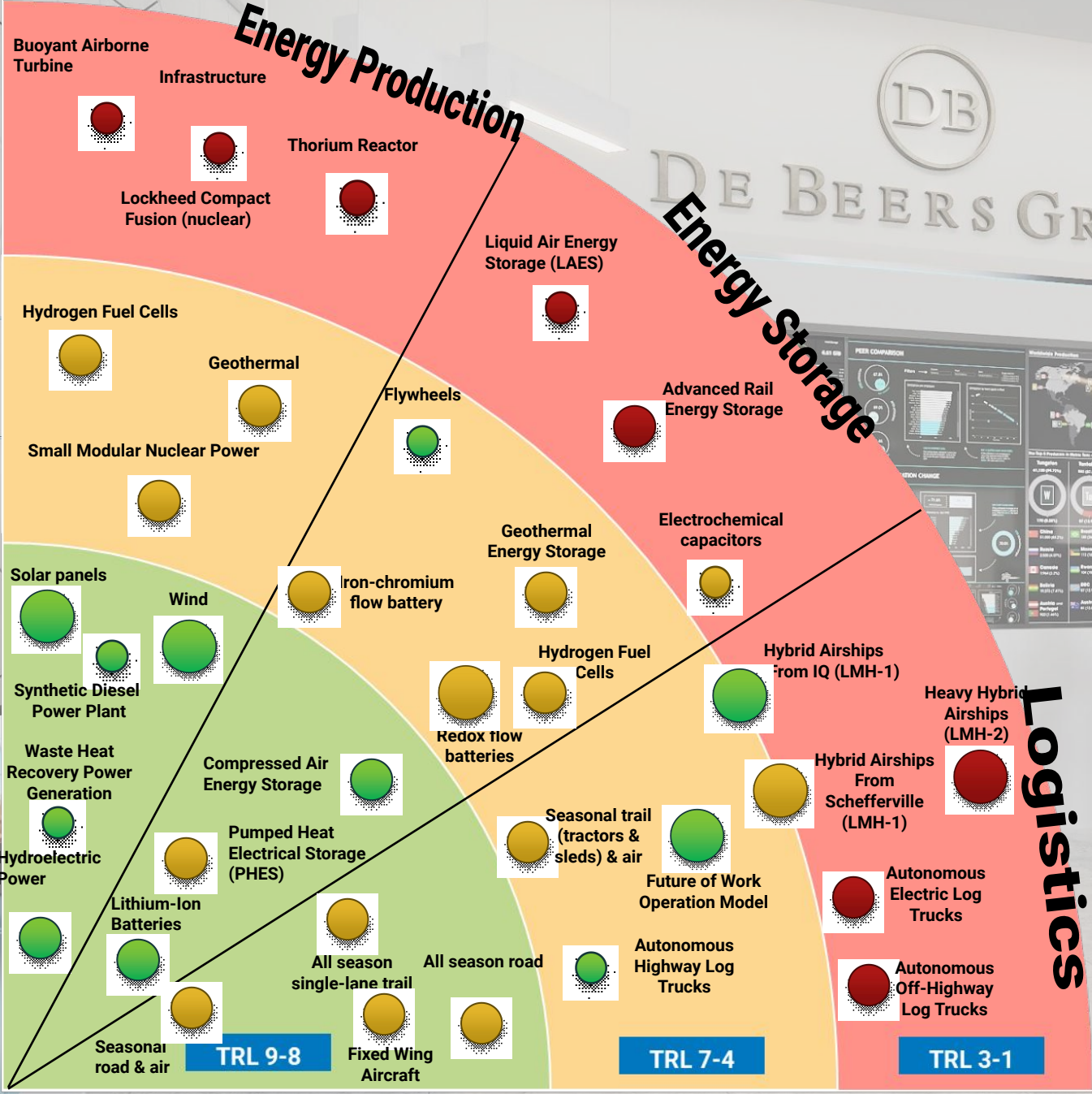
MINING TECHNOLOGY DEVELOPMENT

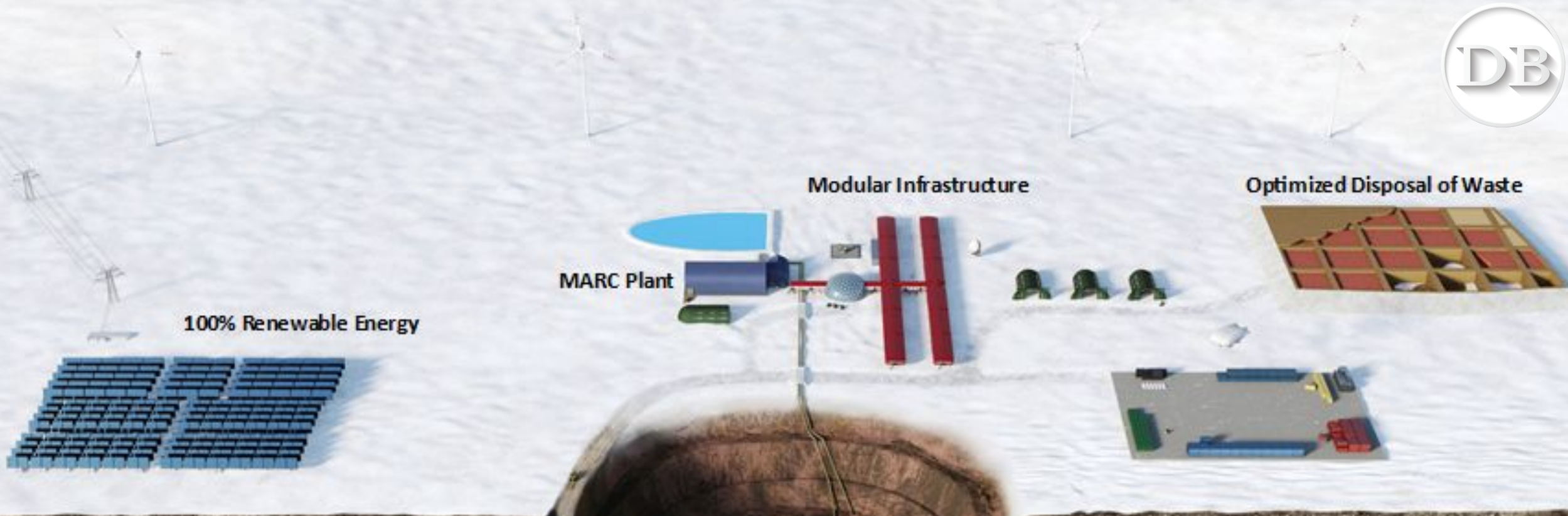


Vertical Mining Technologies



MINE SUPPORT TECHNOLOGY DEVELOPMENT





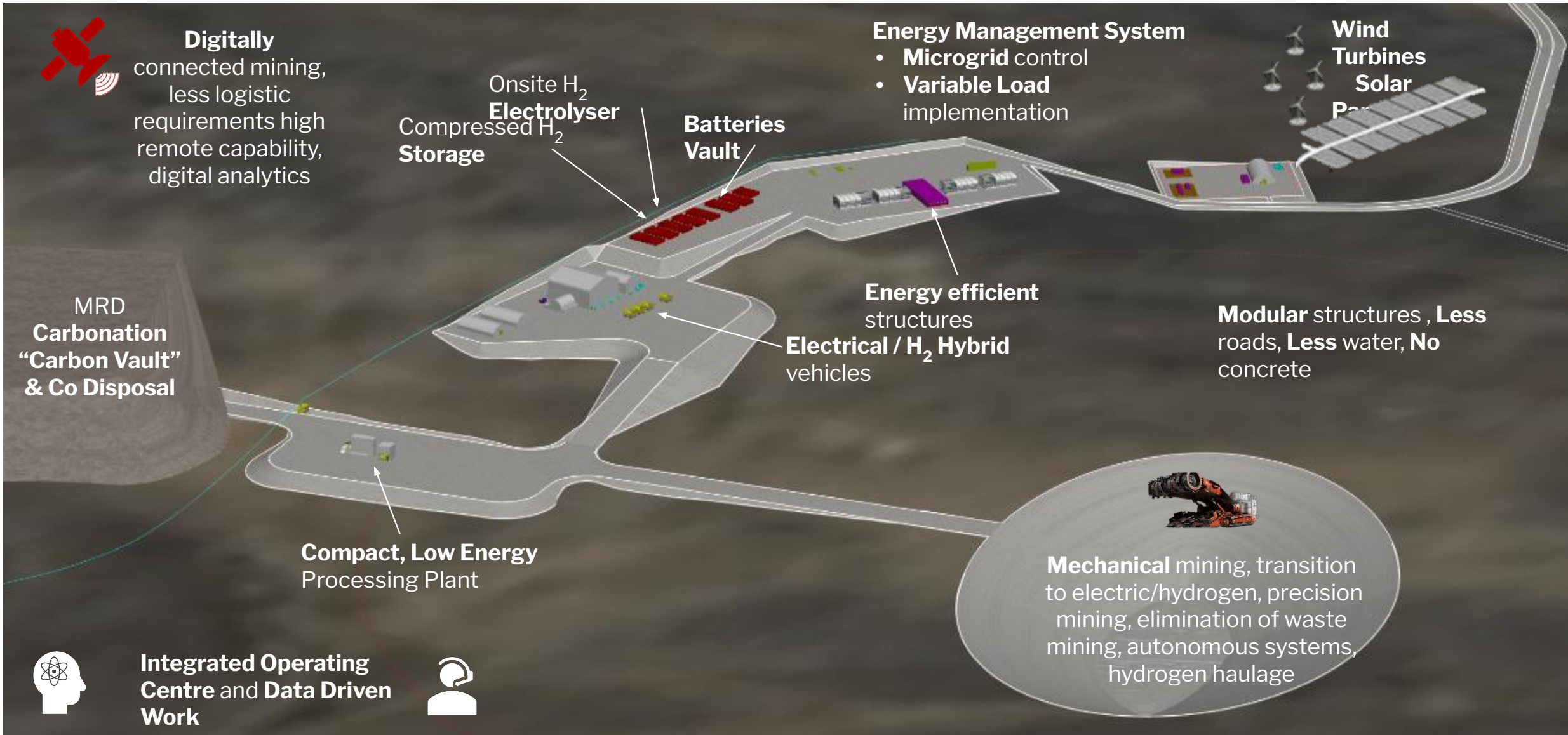
Vertical Mining Systems

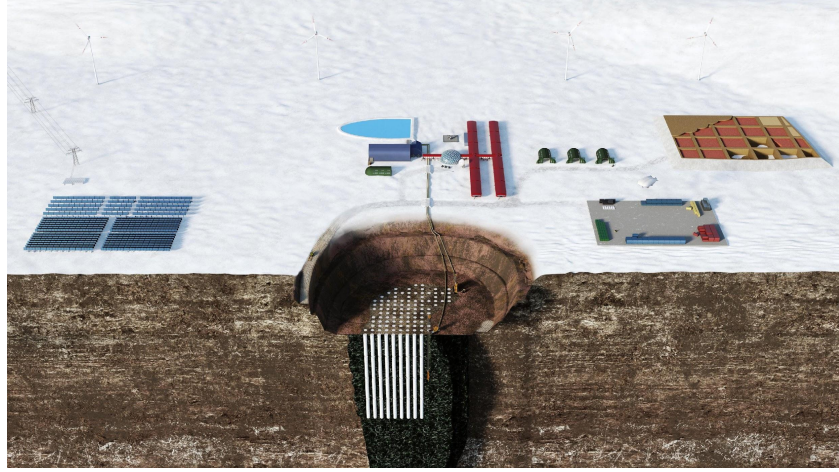
BRINGING IT ALL TOGETHER



THE FUTURE MINE IS DIFFERENT

Requires a different perspective and skill set





Thank you  d/8N|u4

Reimagining Mining

Technology, digitalization & sustainability
working hand in hand



Diamond FutureSmart™

